

INTRODUCTION

CHAK launched the new Strategic Plan 2023-2028 at the Annual Health Conference and AGM on April 27, 2023. The first year of implementation involved restructuring, staffing orientation, programmes alignment and M&E plan development.

To strategically enhance capacity for resource mobilization, CHAK has established a Business Development Unit led by a Business Development expert whose fulltime responsibility is to source for project funding opportunities and coordinate preparation of competitive project proposals. We have begun attracting new funding opportunities in diverse programme areas.

The new strategic plan has re-sharpened CHAK focus in priority health programs and health systems strengthening initiatives and included resource mobilization and grants management as well as branding and marketing. CHAK Business Services Ltd is being operationalized to drive domestic resource mobilization initiatives through strategic investments with the aim of raising unrestricted funds that will be employed to support organizational growth and sustainability and facilitate equitable support to MHUs. In addition, EXCO established the MHUs Development Assistance Fund and a policy that provides criteria for accessing support by MHUs, and the approval process. Several lower-level health facilities from all four regions were supported at the recommendation of RCC and approval by EXCO.

To effectively implement the new Strategic Plan, CHAK Secretariat has been restructured into two Directorates namely, 1. Health Programmes, 2. Finance & Administration. All functions that were previously coordinated by the Institutional and Organizational Development (IOD) department were re-assigned to Health Programmes, Finance & Administration and CHAK Business Services Ltd. The Health Programmes Directorate is facilitating coordination and support for RCCs and MHUs. A Business Development Lead and Human Resources Manager were added in the new structure.

CHAK has achieved integration of its operations and enhanced efficiency by transitioning all financial management, procurement, projects, and human resources management processes to Microsoft NAV 365 ERP. This transition has been successfully accomplished. This ERP provides an integrated system

for efficient and reliable resources management in a secure platform that is cloud based. It has also made generation of reports more efficient.

CHAK is grateful to various Donor Partners for their support. We are grateful to the Trustees, Executive Committee, Management Team, Secretariat and all project staff for their commitment and support to the work of CHAK throughout the year. We thank the Government of Kenya at National level through the MOH and County Governments and Council of Governors (COG) for the recognition and support to CHAK and our member health facilities. We appreciate all our Development Partners for their faith in CHAK, generous funding and technical support. We acknowledge and appreciate all MHUs for their commitment and contribution to the healing ministry despite the risks and challenges created by the COVID-19 pandemic, burden of communicable and non-communicable diseases and persistent delays in receiving payment of claims submitted to NHIF.

Our renewed partnership with Bread for the World of Germany has enabled CHAK to continue supporting MHUs in various areas of capacity building and health systems strengthening with focus on women's and children's health. CHAK continues to pursue new partnerships and funding opportunities to further scale up and expand MHUs support in all regions. The Partnership for Education of Health Professionals (PEP) is a new project funded by Novo Nordisk Foundation and implemented by a consortium that includes CHAK. The purpose of the project is to strengthen the capacity of Medical Training Colleges to provide quality education for cardiometabolic diseases.

During the 2024 Annual Health Conference, CHAK will launch the new Africa Clear Sight Partnership Project which will be implemented in partnership with Restoring Vision of USA and ACHAP. Restoring Vision has donated to CHAK a container of 100,000 reading eye glasses for men and women. The project will support screening for presbyopia and provision of reading glasses to those requiring them.

Improving Pharmaceutical Access through Continuous Training (IMPACT) is a new project implemented in partnership with Action Medeor and EPN, which seeks to strengthen capacity of rural lower-level health facilities to improve their pharmaceutical care for rural populations.

The Novartis partnership was extended for another year to support CHAK scale up interventions for non-communicable diseases including cancer, asthma, sickle cell and heart failure. USAID Jamii Tekelezi Project and CDC CHAP Stawisha Project will continue to facilitate CHAK work in the HIV and TB prevention, care and treatment services and support for orphans and vulnerable children (OVCs). CHAK Secretariat has done well in coordinating critical advocacy engagements with National Government and County Governments, NHIF and MOH through a coordinated approach with other faith-based health service providers from KCCB, SUPKEM and MEDS through the Kenya Faith Based Health Services Consortium (KFBHSC), which is chaired by CHAK General Secretary. CHAK facilitated several high-level advocacy engagements of Religious Leaders with H.E The President, the CS-MOH and the Chairman of NHIF Board and CEO. A successful partnership engagement with H.E The President, Dr William Samoei Ruto was held with Senior Religious Leaders from CHAK, KCCB, MEDS, NCKK and EAK on February 7, 2023 at State House Nairobi. The meeting addressed issues of mutual interest on Health and Education.

A memorandum on health was presented which addressed the commitment by FBOs to collaborate with Government in UHC implementation and elaborated critical challenges faced with delayed payment of NHIF claims. In November 2023, these issues were revisited when we hosted H.E The President at the opening of the MEDS Microbiology Laboratory. This was followed up with monthly meetings between Religious Leaders and Chairman of NHIF Board, CEO and Senior Management Team to ensure persistent engagement for accountability on implementation of commitments made and follow up on emerging challenges.

The year 2023, marked a period of major and transformational legal and policy reforms on UHC with the enactment of four UHC Bills: The Social Health Insurance Act 2023, PHC Act 2023, Digital Health Act 2023 and Facility Improvement Fund 2023. CHAK was actively engaged in the public participation and provision of memoranda on the four Bills and later submitted memoranda on the regulations.

CHAK STRATEGIC PLAN 2023 – 2028 LAUNCH AT THE ANNUAL HEALTH CONFERENCE & AGM 2023

The CHAK Annual Health Conference & AGM 2023 was successfully held at the AACC Desmond Tutu Conference Centre, Waiyaki Way, Westlands on April 25 – 27, 2023. The Conference Theme was “Healthcare Financing; will Faith Based Health Facilities attain sustainability?”

During the AGM held on April 27, 2023, the new CHAK Strategic Plan 2023 – 2028 was launched in a colourful event led by CHAK Chairman and Trustees. The event was well publicized in both mainstream and social media.



CHAK Strategic Plan 2023 – 2028 was formally launched by CHAK Trustees at the AGM on April 27, 2023 with the vision Quality Healthcare for all to the glory of God.



CHAK Trustees and EXCO members cut a cake to celebrate the Launch of CHAK Strategic Plan 2023-2028.

The strategic plan priority areas have been clustered into six strategic thematic areas namely:

- i. Health service delivery
- ii. Health systems strengthening

- iii. Advocacy, partnerships and networking
- iv. Sustainable financing and resource management
- v. Strategic information management
- vi. Branding, marketing and communication



CHAK General Secretary, Chairman and Religious Leaders address the media to explain the commitment in the just-launched CHAK Strategic Plan 2023-2028.

GOVERNANCE OF CHAK

CHAK Annual Health Conference and AGM was held on April 25-27, 2023, at the AACC Desmond Tutu Conference Centre, Nairobi. During the AGM, elections were held for the positions of Chairman, Vice Chairman, Treasurer, Vice Treasurer and RCC Chairs for Eastern/North Eastern Region, Nairobi/Central/South East/Coast Region and Nyanza/South Rift Region. All the leaders who had served their first term were re-elected unopposed to serve for a second two-year term. Mr Joel Jamhuri, PCEA Kikuyu Hospital CEO, was elected as the new Chairman for Nairobi, Central, South East & Coast Region.

The EXCO members who served in 2023 were:

- Rt. Rev. Charles Asilutwa Chairman
- Mr James Maina Vice Chairman
- Ms Christine Kimotho Treasurer
- Mr George Opundo Vice Treasurer
- Joel Jamhuri RCC Chairman Central/Nairobi/South East/Coast Region
- Mrs Ruth Nabie RCC Chairman Western/North Rift Region
- Rev. Samson Musyimi RCC Chairman Eastern/North Eastern Region
- Mr. Eric Lang'at RCC Chairman Nyanza/South Rift Region

EXCO held a governance capacity building retreat in July 2023 together with the management team. The statutory EXCO business meetings were held quarterly to develop policies, review programmatic performance and financial reports and provide oversight.

As per the Governance Charter, the following sub-committees were re-constituted and held meetings to process matters to facilitate the business of EXCO:

1. Finance Committee
2. Programmes and HR Committee
3. Audit and Risk Committee
4. Tender Committee
5. Guest House Management Committee

CHAK TRUSTEES

CHAK Assets are held in trust by a team of Trustees made up of senior church leaders of integrity and national stature. The Trustees who served during the year were:

- Rt. Rev. Charles Asilutwa - Anglican Church of Kenya (ACK)
- Rev. Dr. Robert Lang'at – Africa Gospel Church (AGC)
- Rt. Rev. Joseph Wasonga – Anglican Church of Kenya (ACK)
- Rev. Prof. Zablon Nthamburi – Methodist Church in Kenya (MCK)
- Very Rev. Dr. Julius Mwamba – PCEA
- Pst. Dr. Samuel Makori – Executive Director, SDA - East Kenya Conference
- Rev. Paul Manyara – Bishop AIC, Kijabe Region

The Trustees supported lease renewal processing for CHAK property on Musa Gitau Road in New Lavington Area, Nairobi, and received the title deed for the new 99-year lease on April 26, 2023 from CHAK Lawyer, Patrick Lutta of Lutta & Company Advocates.

The Trustees are also supporting the process of registration of the Christian Health Association of Kenya Trust which is at an advanced stage. The Trust will own shares in the CHAK Business Services Ltd company on behalf of CHAK.



CHAK Trustees and treasurer receiving the new lease certificate for the Musa Gitau Plot from Patrick Lutta of Lutta & Company Advocates at AACC Desmon Tutu Conference Centre on April 26, 2023.

The Trustees were instrumental in securing appointments with H.E. The President and getting heads of churches to engage in the high level advocacy and partnership meeting with Government of Kenya at State House, Nairobi, on February 7, 2023.



Religious Leaders from CHAK, KCCB, NCK and MEDS during a meeting with the H.E Dr. William Samoei Ruto, President of the Republic of Kenya at State House Nairobi, on February 7, 2023. The President was accompanied by CS-Health, CS-Education, DG Health, NHIF Board Chairman and other Government officials. The meeting discussed opportunities and strategies for strengthening collaboration and partnership between FBOs and the Government in the delivery of quality health and education services.

Three of the CHAK Trustees also serve as Trustees of MEDS. The current CHAK representatives on MEDS Board of Trustees are:

- Rt. Rev. Charles Asilutwa
- Rt. Rev. Joseph Wasonga

• Rev. Dr. Robert Lang'at
CHAK Trustees meeting held on April 26, 2023, approved presentation of Rt. Rev. Charles Asilutwa to MEDS Board of Trustees as CHAK appointee for the next Chairman of MEDS.

CHAK GUEST HOUSE AND CONFERENCE CENTRE

CHAK Guest House has continued to provide good quality services despite hard economic times, high cost of goods and growing competition in the hotel industry.

The Guest House managed to achieve business volume totaling Ksh37.4M in 2023 compared to Ksh34.3M in 2022. However, due to the high cost of goods and depreciation of old equipment and plant, the overall performance was a deficit of Ksh1.9M,

albeit an improvement from a deficit of Ksh3.2M the previous year.

The legal process to transition CHAK Guest House to operate as a business entity under CHAK Business Services Ltd was initiated. Plans are underway to install a solar power system for the Guest House and Secretariat Offices for savings and to bridge power shortages.

REGIONAL COORDINATING COMMITTEES (RCC)

CHAK national network of membership is assigned into four geographic regions, namely:

- i. Eastern/North Eastern – chaired by Rev. Samson Musyimi from Tei wa Yesu Hospital, Mwingi, Kitui County
- ii. Central, Nairobi, South East & Coast – Chaired by Mr. Joel Jamhuri from PCEA Kikuyu Hospital.
- iii. Western/ North Rift – Chair is Mrs. Ruth Nabie from ICFEM Dreamland Hospital, Bungoma County
- iv. Nyanza/ South Rift – chaired by Mr. Erick Lang'at from AIC Litein Hospital, Kericho County

Each region has a coordinating committee which meets at least three times a year. The chairpersons of the Regional Coordinating Committees (RCCs) are

members of EXCO. The RCCs held their planned meetings for 2023. Additionally, a joint meeting was held at CHAK Guest House for all RCC chairs, Vice Chairman of CHAK and Secretariat to review progress towards enhancing collaboration towards support for MHUs through RCCs. The RCCs provide strategic fora for networking of MHUs at regional level and an avenue for dissemination of information from the Secretariat. They also provided feedback from the members on priority advocacy issues that require collective action within the region or to be taken up by CHAK Secretariat for national level advocacy. The common and pressing issue for advocacy was delays in payment of NHIF claims and sensitization on the new UHC laws.

MHU DEVELOPMENT ASSISTANCE FUND

CHAK has established an MHUs Development Assistance Policy which has created a fund that will facilitate provision of support to MHUs. In 2023, the RCCs identified lower level MHUs for support from

this kitty with IT equipment to enable them access NHIF system. Other MHUs were supported with essential medicines from MEDS.

CHAK POLICIES DEVELOPMENT AND REVIEW

Following good feedback received from internal and external audits and other donor assessments, EXCO identified CHAK policies which needed review and areas where new policies were needed. During the year, EXCO with the support of Management, worked on review or development of the following

seven policies:

- i. CHAK Staff Retirement and Long Service Appreciation Policy
- ii. Anti-fraud, Anti-corruption, Anti-Bribery & Whistleblowing Policy
- iii. Procurement and Assets Disposal Policy

- iv. Standard Operating Procedures for Governance Involvement in Advocacy Activities
- v. HR Policy and Procedures Manual review
- vi. Disability Inclusion Policy
- vii. Child Safeguarding Policy

MANAGEMENT SUCCESSION

The new CHAK Strategic Plan 2023-2028 adopted a new organizational structure with two Directorates under the General Secretary, namely:

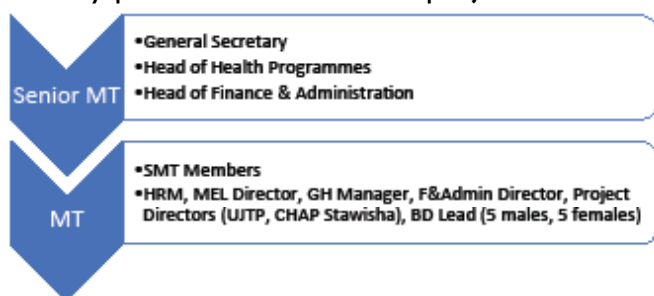
- i. Directorate of Health Programmes
 - ii. Directorate of Finance & Administration
- Patrick Kundu who served in the Institutional & Organizational Development Department retired from CHAK service in March 2023 and Dr Cyprian Kamau, Head of Health Programmes, retired in January 2024. Dr Peter Rumunyu was competitively recruited by EXCO and joined CHAK in January 2024 as Director/Head of Health Programmes. He has settled well and is steering all CHAK Health Programmes.

RCCs support and Health Systems Strengthening initiatives are now housed within the Directorate of Health Programmes. The HCTS programme is temporarily managed under Health Programmes, awaiting transition to CHAK Business Services Company Limited.

Two-tier management structure to address gender disparity in chak management team and expand participation in leadership

CHAK Senior Management Team has three members of the male gender. However, in the next level of management we have several female managers.

To improve the engagement of women in the decision-making structure of CHAK, EXCO has approved establishment of two levels of management with existing staff which has no additional financial implication. This will allow broader engagement/consultation on matters that require staff participation such as sharing policies and reviewing quarterly performance of strategic plan implementation and monthly performance of various projects.



Change of titles

EXCO has approved change of titles for Senior Management. The alternative titles will be interchangeably used with appropriate stakeholders.

- Head of Health Programmes – Director of Health Programmes
- General Secretary – Chief Executive Officer
- Internal Audit – Internal Audit Manager

EXCO also approved harmonization of titles of the key positions for projects funded by US Government through USAID and CDC as follows:

- Project Director/Chief of Party
- Project Senior Technical Advisor and Deputy Project Director
- Project Finance and Grant Compliance Director
- Monitoring Evaluation and Learning Director

CHAK BUSINESS DEVELOPMENT STRATEGY

CHAK has recruited a full-time Business Development Lead, Mr Peter MacOrida. Peter has brought into the organization great expertise and vast experience in project proposal development, partnership building, donor partner engagement and project start-ups management.

Peter is effectively engaged in coordinating CHAK technical teams in developing project proposals in response to advertised funding opportunities. We trust that with the enhanced capacity in proposals development, we will be able to attract or win more projects. We are pursuing both big and modest catalytic funding opportunities, either directly or in partnership, provided they are aligned to CHAK strategic plan and values.

UNIVERSAL HEALTH COVERAGE (UHC) DEVELOPMENTS

H.E The President launched the new UHC strategy during the 2023 Mashujaa Day Celebrations in Kericho County and in his speech explained the new Government strategy for UHC to the public in detail. This was preceded by the launch of 100,000 Community Health Promoters (CHPs) & CHP kits and National UHC Conference at Kapkatet Stadium, Kericho County.

The President accented four UHC Bills into Acts of Parliament (Law) on October 19, 2023:

- i. Digital Health Act 2023
- ii. Primary Health Care Act 2023
- iii. Facility Improvement Financing Act 2023
- iv. Social Health Insurance Act 2023

The CS-MOH constituted and gazetted the Social Health Authority Board. The Kenya Faith Based Health Services Consortium recommendation of a representative from KCCB was accepted and Jacinta Mutegei was appointed for a term of three years. The Social Health Insurance was gazetted by the CS-MOH and became effective from November 22, 2023. A strategy of proactive evidence-based advocacy has been maintained through the FBO-NHIF Technical Working Group which has worked diligently on costing of health services provided by Faith Based Health Facilities.

James Maina, CHAK Vice Chairman has been leading

advocacy with NHIF branches and headquarters on reconciliation of claims submitted by MHUs which have been stalled at various stages within the automated claims management system over a period of several years to ensure they are processed and progressed to the final payment stage, which enables NHIF Headquarters to release payment. The health facilities, however, continue to experience long delays and huge accumulated unpaid claims.

CHAK was invited by the Senate Health Committee to submit written and oral memoranda on the Social Health Insurance Bill, Digital Health Bill, Primary Healthcare Bill and Facility Improvement Financing Bill when they were before the Senate after being passed by The National Assembly. CHAK submitted the memoranda/feedback electronically and attended the Senate Health Committee session where we made oral submissions and presented of hard copies of the document.



The GS with Moses Mokuia presenting CHAK/Kenya Faith Based Health Services Consortium submissions on the Social Health Insurance Bill and Digital Health Bill to the Senate Health Committee at Parliament Senate Chambers on October 13, 2023.

MISSION FOR ESSENTIAL DRUGS AND SUPPLIES (MEDS)

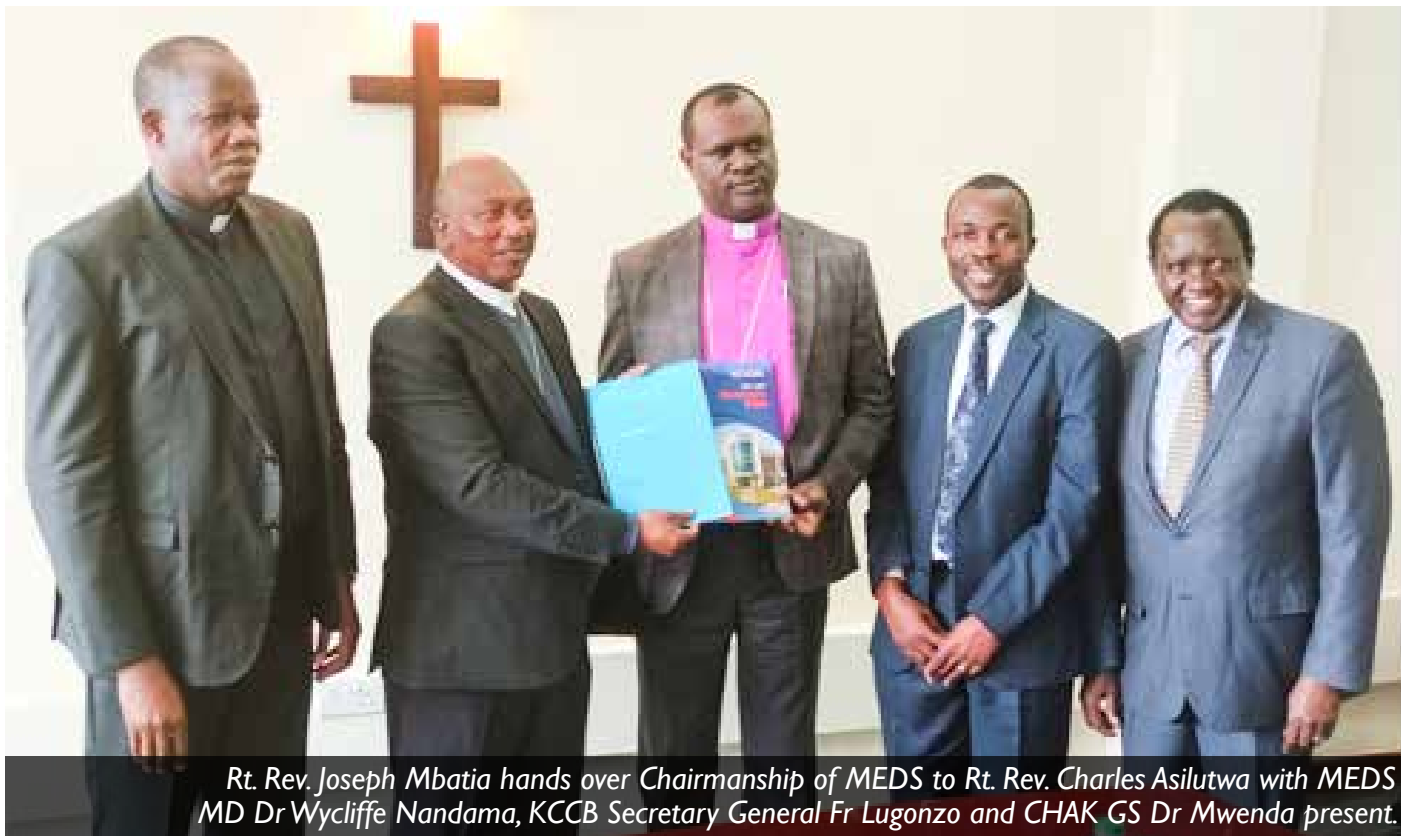
Mission for Essential Drugs and Supplies (MEDS) is a joint Trust of CHAK and Kenya Conference of Catholic Bishops (KCCB) established in 1986, that provides high quality health commodities supply chain services, health advisory services and medicines quality assurance. MEDS is driven by quality and has maintained several national and international quality accreditations (ISO 9001:2015; USAID/OFDA; DG-ECHO; WHO prequalification of the quality control Laboratory).

MEDS has grown to become a leading supply chain organization in the region with a reputation for quality, efficient and affordable services. It serves Faith Based Health Facilities, charitable NGOs, county government health facilities and some charitable organizations in neighbouring countries.

In 2021, MEDS was given the opportunity to support supply chain services for USAID-supported essential medicines and other health commodities for HIV, TB, malaria, maternal and child health. The USAID Dawa Za Ubora Project has given MEDS responsibility for supply of HIV, Malaria and TB commodities to over 3,000 health facilities in Kenya and the performance against targets set by USAID has been good.

Transition of MEDS chairmanship to CHAK

During a special MEDS Board meeting held on June 30, 2023, chairmanship of the MEDS Board was transitioned from Rt. Rev. Joseph Mbatia of KCCB to Rt. Rev. Charles Asilitwa of CHAK for the next three years to June 30, 2026.



Rt. Rev. Joseph Mbatia hands over Chairmanship of MEDS to Rt. Rev. Charles Asilitwa with MEDS MD Dr Wycliffe Nandama, KCCB Secretary General Fr Lugonzo and CHAK GS Dr Mwenda present.

MEDS microbiology laboratory launch

A colorful event to mark the launch of the new MEDS Microbiology Laboratory was held on Wednesday, November 22, 2023. The event was graced by H.E Dr William Samoei Ruto, President of the Republic of Kenya as the Chief Guest supported by CS-MOH Susan Nakhumicha Wafula.

The event was hosted by the Board of Trustees and Board of Directors led by the Chairman Rt. Rev. Charles

Asilitwa and supported by MEDS Management. Development partners were represented by USAID Deputy Chief of Mission. Also present was PS-MOH, members of the Parliamentary Health Committee, Chairman and CEO of KEMSA, county government representatives, key stakeholders and invited guests. The event was well covered by mainstream print and electronic media.

During a private consultation with the President and CS, Religious Leaders presented a summary of issues and requests to HE The President which were

prepared by CHAK General Secretary and adopted by MEDS Board.



H.E President Dr William Samoei Ruto visiting the MEDS Medicines Quality Control Laboratory during the launch.



H.E President Dr William Samoei Ruto touring MEDS warehouse, guided by MEDS MD Dr Wycliffe Nandama.

The state-of-the-art Microbiology Laboratory has been developed and equipped at a cost of over Ksh100M and will enable MEDS to expand the scope of services and increase business volumes.

MEDS business volume/turnover recorded growth to Ksh5.89 billion in 2023 compared with Ksh5.39 billion in 2022. The Revolving Drug Fund has grown to Ksh861.1M. Current Assets were at Ksh3.72B up from Ksh3.4B the previous year. This is exclusive of stocks for USAID Dawa Za Ubora project valued at Ksh1.134B.

Debts continue to present a major challenge for MEDS. MEDS Board of Directors has allocated Ksh30.3 million from the 2022 surplus to provide Health Systems Strengthening support to church health units which have consistently utilized services during the year. The Secretariats also received support towards systems strengthening.

CHAK strongly urges all MHUs to utilize MEDS pharmaceutical services which guarantee reliable access to quality and affordable medicines and other health commodities.

CHAK PENSION SCHEME

CHAK Pension Scheme was established in July 2014 to provide dependable retirement security as part of staff welfare and retention strategy. It is a contributory scheme regulated by RBA, and receives contributions from the employer and employees monthly. It is well aligned to recent changes in the NSSF Act and was authorized to manage Tier 2 retirement contributions. The scheme has a total membership of 198. The scheme's annual external audit was conducted by KKCO LLP Auditors for the period ended December 31, 2023, and the returns filed as per RBA regulations. Despite several staff leaving CHAK employment after closure of projects and payments amounting to Ksh38.5M, the scheme attained a total fund value of Ksh329.2m, having recorded net investment income of Ksh41.7m in 2023. However there was re-valuation loss of Ksh42.4M.

The CHAK Pension Trustees Chair is Mr George Opundo. The other Trustees who served during the year were Rev. Samson Musyimi, Jack Odhiambo, Moses Muturi, Grace Kiiru and Nicholas Kaaranja.

The scheme service providers are:

- Enwealth Financial Services Ltd – Fund Administrator
- CFC Stanbic Bank – Fund Custodian
- Co-op Trust Investment Services Ltd– Fund Manager
- KKCO Auditors LLP - Auditors

The Trustees held quarterly meetings and fulfilled RBA regulations governance oversight requirements, to monitor regulatory compliance and fund performance. The fund has attained self-sustainability and was able to pay for its operational expenses during the year totaling Ksh7.5M.

NHCTS MEDICAL EQUIPMENT PROGRAMME

CHAK Medical Equipment Programme provides medical equipment installation, repair, maintenance and quality assurance services. Our highly experienced technical team has developed a niche in calibration and maintenance of anaesthesia equipment and radiology (x-ray and ultrasound) units and radiation monitoring through accreditation by the Kenya Nuclear Radiation Authority (KENRA). CHAK has a well-established dosimetry lab which is licensed to provide radiation exposure monitoring services to hospitals and other institutions.



CHAK NHCTS technical team at the dosimetry lab working on radiation monitoring badges, calibration and quality assurance of the Fluke Gas Flow Analyzer for anaesthesia equipment acquired from Germany through support by BftW.

HCTS services must be self-sustaining hence a fee for service, which we believe is competitive and good value for money, is charged. We wish to appreciate CHAK member health units who regularly utilize NHCTS services. We further appeal to all MHUs to utilize the services and make timely payments to help sustain this important service. We also appeal to those with debts from services already provided to settle them within reasonable time.

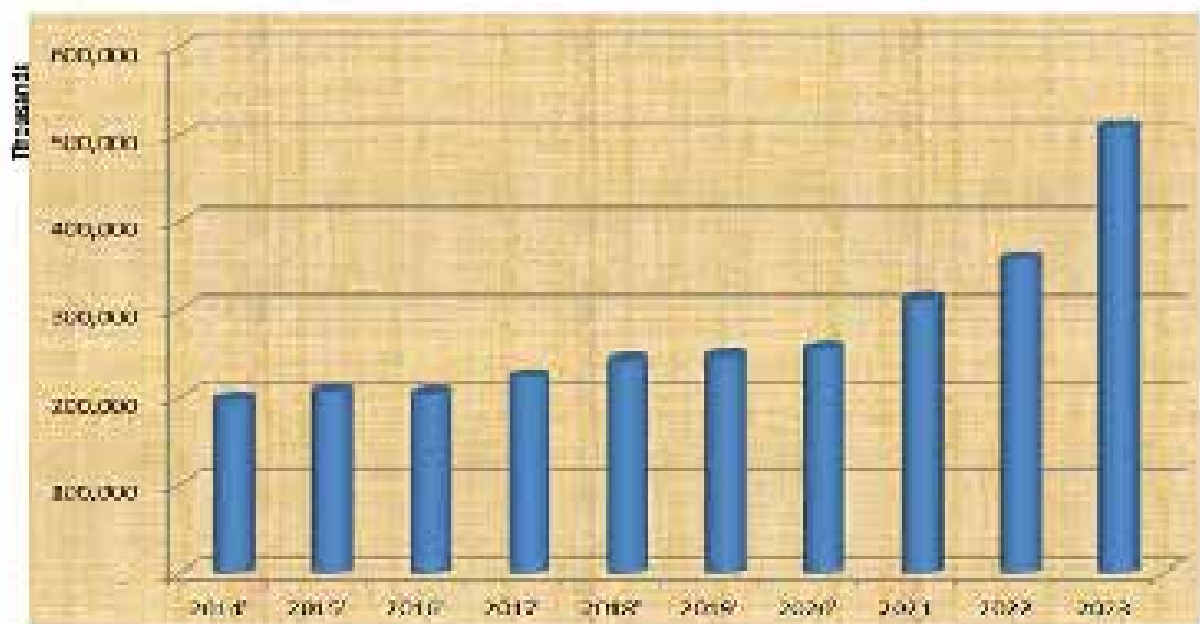
CHAK ASSETS AND FINANCIAL STATUS IN 2023

Total assets growth

The Association's total assets value recorded an increase by Ksh112.8 million from Ksh477.6 million in 2022 to Ksh590.4 million at the close of 2023. This represents a growth of 23.6 per cent. There was growth in non-current assets from Ksh88.6M in 2022 to Ksh226.3M in 2023, an increase of Ksh137.7M or 155.4 per cent. This major change in non-current assets was attributable to revaluation of the Musa Gitau Road plot following renewal of lease for a further period of 99 years.

The total revenue for the year was Ksh1.32 billion for the various projects, CHAK core and Guest House. And the total expenditure was Ksh1.316 billion. After accounting for depreciation, we recorded a surplus of Ksh3.87million.

NET WORTH IN KSHS



Total revenue

The Association's gross revenue increased from Ksh1.018 billion in 2022 to close at Ksh1.32 billion in 2023 representing a 29.6 per cent increase. CHAK Guesthouse revenue also increased. Other key funding sources were partners, Bread for the World, , Novartis, Novo Nordisk and EPN.

CHAK is grateful to the donor partners who continue to entrust us with their resources and wish to assure them of our commitment to compliance with their funding requirements and delivery on agreed performance indicators.

DEVELOPMENT PARTNERS

Bread for the World-Church Development Services (BftW)

CHAK is grateful to Bread for the World-Church Development Service (BftW) for long-term partnership and funding support. We completed implementation of the three-year programme covering the period 2020 – 2022 and was awarded a new three-year phase focusing on women's and

children's health for the period 2023-2025.

United States Government funding

• USAID Jamii Tekelezi Program

CHAK is implementing a five-year project funded by USAID for HIV prevention, care and treatment and OVC support named USAID Jamii Tekelezi Program, in the four counties of Meru, Embu, Nyandarua, and

Tharaka Nithi. The project is in its fourth year of implementation.

- CDC – CHAP Stawisha Project – This project has been awarded to CHAK by CDC for implementation over the period September 30, 2022, to September 29, 2026. The first-year budget was USD2.7M. The project scope includes HIV prevention and treatment, TB treatment, cervical cancer screening, OVC support and GBV mitigation. The second year of the project started on October 1, 2023; the scope was expanded to 15 counties and budget increased to USD4.9M.

Novartis Familia Nawiri Project

CHAK partnership with Novartis addressing nine non-communicable diseases was extended for another year. The project provides capacity building of health workers, supports health systems strengthening, facilitates patients screening and provides high quality medicines from Novartis through MEDS at very affordable access prices. The disease conditions targeted are sickle cell disease, diabetes eye care, hypertension, cancer, childhood pneumonia, asthma and cardiovascular diseases.

Africa Clear Sight Partnership Program

The project implemented in partnership with Restoring Vision of USA and ACHAP aims to increase awareness on presbyopia, screen 400,000 people for vision and provide reading glasses to 100,000 people improving their eye sight and quality of life. CHAK has received the donation of a container with 100,000 reading glasses from Restoring Vision.

Partnership for Education of Health Professionals (PEP)

This new project is funded by the Novo Nordisk Foundation of Denmark through Amref Health Africa. The purpose of this two-year project is to strengthen the capacity of Medical Training Colleges and their faculty to provide quality education on cardiometabolic diseases in Kenya.

EPN/Action Medeor – IMPACT project

CHAK acquired a new partnership with EPN and Action Medeor of Germany for implementation of initiatives on improving pharmaceutical access through continuous training. The training will focus on medicines supply chain management and rational drug use/dispensing. In Kenya, the project will be implemented in Kakamega County.

CONCLUSION

We thank all our partners for their support in 2023 as we embarked on our journey of promoting access to quality health care for all under our new strategic plan 2023 - 2028. We are particularly grateful to US Government for the major projects funded through USAID and CDC. We thank Bread for the World for awarding CHAK yet another three-year project funding cycle. We welcome our new partners, EPN/ Action Medeor, Restoring Vision/ACHAP and Novo Nordisk Foundation to partner in implementation of the new projects.

We thank God for His faithfulness in providing for the healing ministry at CHAK and MHUs. The people God has provided to work with us are our greatest strength. We thank all health workers in Faith Based Health facilities for their compassion, dedication and resilience even during the hard-economic times. Serving in Church health facilities is a noble calling to a compassionate ministry. It is our prayer that God will keep them and their families blessed, encouraged and in good health.

Finally, I wish to thank the Trustees, EXCO, Management, staff, partners and members for their prayers, commitment and dedication to the mission of CHAK. The achievements accomplished in 2023 were possible through our collective effort. Let us keep up our faith, commitment and good work in Christ's healing ministry as CHAK continues the journey of implementation of the Strategic Plan 2023 - 2028.

Hebrew 6:10: "God is not unjust; he will not forget your work and the love you have shown Him as you have helped His people"

May God bless you all.

Rt. Rev. Charles Asilutwa, CHAIRMAN